FCA (EMEA/LATAM Regions)

CUSTOMER-SPECIFIC REQUIREMENTS

For IATF 16949:2016

Revision 05 – March 15th, 2021
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1. **Scope of the Document**

This document defines Customer Specifics of FCA for EMEA and LATAM Regions in order to complete the IATF 16949:2016 Quality Management System Requirements, with the technical documentation used in the relation between FCA and the Organizations (Drawings, Norms, Procurement Specification, Request For Quotation and other documentation).

These Customer Specifics shall apply to the following FCA Companies:

**EMEA Region:**
- FCA Italy S.p.A.
- FCA Melfi S.p.A.
- FCA Poland S.A.
- FCA Serbia D.o.o.
- FCA Powertrain Poland Sp Z o.o.
- Abarth & C. S.p.A.
- Maserati S.p.A.
- SEVEL S.p.A.

**LATAM Region:**
- FCA Automobiles Argentina S.A.
- FCA Fiat Chrysler Automobiles Brasil LTDA

This document is also applicable to Organizations supplying assemblies of production parts or materials (“modular suppliers”) and to Organizations supplying partially or fully assembled vehicles (“contract vehicle assembly plants”). The English language version of this document shall be the official version for purposes of third party certification.

**NOTE:**

1. All published references to "Fiat" or "Fiat Auto S.p.A." applicable to these customer specific requirements shall be interpreted as applying to all of FCA in EMEA and LATAM Regions unless otherwise specified;
2. Comments or questions concerning this document shall be sent to FCA in EMEA/LATAM at iatf16949@fcagroup.com. (Please include the phrase “CSR ISSUE IN EMEA/LATAM” in the subject line of the email). Comments or questions on documents or standards cited within this document should be addressed to their respective authors.

2. **Application**

ISO 9001:2015, IATF 16949:2016 and this document define fundamental quality system requirements for Organizations classified as direct material suppliers (Tier I) contracted by FCA to provide Production and/or Mopar parts and components, This document is also applicable to those who provide assemblies of production
parts or modular materials and of fully or partially assembled vehicles and work account. It does not include accessories.

These requirements shall be included in any scope of certification to IATF 16949 issued by an IATF-recognized and IATF-contracted Certification Body in order for the IATF 16949 certificate to be recognized as satisfying FCA Organization criteria for third party certification. (See IATF 16949, Remarks for certification).

NOTE: The official list of IATF recognized Certification Bodies could be found at http://www.iatfglobaloversight.org/certification-bodies/under-contract/. All IATF 16949 requirements and the requirements of this document shall be addressed in the Organization’s Quality Management System.

Several section headers within this document are followed by the statement “No FCA Customer-Specific Requirement for this section” to verify that there is no auditable FCA specific requirement for the section.

The presence of this statement shall not be interpreted to mean that other commercial or technical requirements do not exist for the subject addressed in the section, or that existing commercial or technical requirements are superseded by this statement.

IATF 16949 Certification Verification
Organizations shall submit proof of certification by uploading a digital copy (PDF) of their current certificate to FCA to SQP Systems (https://m2p2.fiat.com) inside https://esupplierconnect.com portal.

NOTE: Unless the Organization’s site experiences a change in certification status (see below), the verification record is valid for the life of the certificate. Periodic resubmissions are not required.

Notification of IATF 16949 Certification Status Change
Organizations shall notify FCA of any change in their IATF 16949 certification status via SQP System.

Such changes include, but are not limited to:

• Initial certification.*
• Recertification.*
• Transfer of certification to a new Certification Body*
• Certificate withdrawal.**
• Certificate cancellation without replacement.**

*These changes require submitting proof of certification as described above.

** In these cases, the Organization shall change the status within 10 days from the status change. If the Organization does not change the status, FCA Administrators will do it.

IATF 16949 Certification Exemption
FCA may, at its option, fully exempt certain Organizations from IATF 16949 certification. This exemption generally applies to those Organizations whose automotive business is of such low significance that they will not be certified IATF 16949, but are still needed as a supplier to FCA.
Identification of candidate Organizations for full exemption from IATF 16949 certification, as well as verification and maintenance of exemption status is the responsibility of FCA Supplier Quality.

3. References
References cited by this document are the latest versions available at the date of publication. When a referred document is revised after the date of publication, the newer version shall apply.

3.1. Section A – General Procedures
The Customer-Specifics complement the already used general procedures that rule the supplier relation between FCA and the Organizations.

The fundamental procedures are the following:

<table>
<thead>
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<th>#</th>
<th>PROCEDURE DESCRIPTION</th>
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<tr>
<td>8</td>
<td>PDR – Production Demonstration Run</td>
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<td>9</td>
<td>IAA (Interim Approval Authorization) Management for Buy Components</td>
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<td>Safe Launch Plan (SLP) as known as Reinforced Control Plan</td>
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<td>Quality Monitoring of Direct Materials Supplies At Manufacturing Plants and Mopar (Spare Parts) warehouses</td>
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<td>SQ.000001 Ref. Standard Class AQ.XXXXX</td>
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Remarks:
- FGP: former FCA Group Purchasing.
- These documents can be reviewed, after Customer authorization, in the website https://bestandard.fcagroup.com/. The site beSTandard is also reachable through the portal www.esupplierconnect.com.
### 3.2. Section B – Connection between FCA EMEA/LATAM Customer-Specifics and IATF 16949

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<td>DESCRIPTION</td>
<td>CUSTOMER-SPECIFICS</td>
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|                |             | SQ.00017 |
| 8.5.1.4        | Verification after shutdown | SQ.00009 |
| 8.5.5.1        | Feedback of Information from Service | 08018
|                |             | 71107 |
| 8.5.2          | Identification and Traceability | 07170 |
| 8.5.2.1        |             | 9.01105 |
|                |             | 9.01105/01 |
|                |             | PF.901106 |
| 8.5.6.1        | Control of changes — supplemental | 07740
|                |             | SQ.00012 |
| 8.6.2          | Layout Inspection and Functional Testing | 07740
|                |             | (ref. Standard Class LP.7XXXX; Each test plan shall contain the list of test standards applied) |
| 8.6.6          | Acceptance Criteria | 9.01102
|                |             | 9.01102/08 |
|                |             | 9.01102/10 |
| 9.1.2.1        | Customer Satisfaction – Supplemental | 08018 |
| 9.2.2.3        | Manufacturing Process Audit | SQ.00010 |
| 10.2.3         | Problem Solving | 08018 |
| 10.2.6         | Customer complaints and field failure test analysis (Rejected Product Test/Analyses) | SQ.00010
|                |             | 08018 |
|                |             | 9.01100 |
3.3. References mentioned in these Customer-Specific Requirements

- IATF 16949:2016 “Fundamental quality management system requirements for automotive production and relevant service parts organizations”.
- Automotive Certification Scheme for ISO/TS 16949; Rules for achieving and maintaining IATF recognition; 5th Edition for IATF 16949, 1 November 2016.

NOTE: All references to the “Rules” in these Customer-Specific Requirements refer to this fifth edition of Automotive Certification Scheme for IATF 16949.

- ANFIA Manual – AQ-009 FMEA.
- AIAG Quality Manuals:
  - CQI-12 Special Process: Coating System Assessment.
  - CQI-17 Special Process: Soldering System Assessment.
  - CQI-27 Special Process: Casting System Assessment
4. **FCA EMEA/LATAM Customer-Specific Requirements added to IATF 16949**

4 Context of the organization

4.1 Understanding the organization and its context

*No FCA Customer-Specific Requirement for this section.*

4.2 Understanding the needs and expectations of interested parties

*No FCA Customer-Specific Requirement for this section.*

4.3 Determining the scope of the quality management system

*No FCA Customer-Specific Requirement for this section.*

4.3.1 Determining the scope of the quality management system – supplemental

*No FCA Customer-Specific Requirement for this section.*

4.3.2 Customer-specific requirements

*No FCA Customer-Specific Requirement for this section.*

4.4 Quality management system and its processes

4.4.1

*No FCA Customer-Specific Requirement for this section.*

4.4.1.1 Conformance of products and processes

See 3.2 – table in Section B.

4.4.1.2 Product safety

The Organization shall perform the "Safety Characteristics Management", according to FCA Risk Management Handbook, available on the website https://esupplierconnect.com. The FCA Risk Management Requirements for FCA Suppliers in the FCA Risk Management Handbook offer guidance about the implementation of a risk management process and the audit criteria to evaluate the adequacy and compliance. The evidence of audit completion and related reports shall be sent to the reference SQE on a half-year basis.

*NOTE:* This requirement already in force for LATAM Region, shall be applied in EMEA Region starting from 1st July 2021.

4.4.2

*No FCA Customer-Specific Requirement for this section.*

5 Leadership

5.1 Leadership and commitment

5.1.1 General

*No FCA Customer-Specific Requirement for this section.*

5.1.1.1 Corporate responsibility

*No FCA Customer-Specific Requirement for this section.*

5.1.2 Process effectiveness and efficiency

*No FCA Customer-Specific Requirement for this section.*
5.1.1.3 Process owners
No FCA Customer-Specific Requirement for this section.

5.1.2 Customer focus
No FCA Customer-Specific Requirement for this section.

5.2 Quality policy
No FCA Customer-Specific Requirement for this section.

5.2.1 Establishing the quality policy
No FCA Customer-Specific Requirement for this section.

5.2.2 Communicating the quality policy
No FCA Customer-Specific Requirement for this section.

5.3 Organizational roles, responsibilities and authorities
No FCA Customer-Specific Requirement for this section.

5.3.1 Organizational roles, responsibilities, and authorities – supplemental
No FCA Customer-Specific Requirement for this section.

5.3.2 Responsibility and authority for product requirements and corrective actions
The Organization's Top Management shall individualize in its structure at least one Customer Representative in the Quality Department and/or in the Technical Area.
The Representative shall have responsibility and authority to ensure that these Customer requirements are addressed and implemented.

6 Planning for the quality management system

6.1 Actions to address risks and opportunities

6.1.2.1 Risk analysis
NOTE: This handbook already in force for LATAM Region, will be available in EMEA Region starting from 31st March 2021.

6.1.2.2 Preventive action
No FCA Customer-Specific Requirement for this section.

6.1.2.3 Contingency plans
During the application of any contingency plan at the Organization's facilities, due to any failure or disruption, FCA reserves the right to perform a so-called “Crash Audit” through one or more SQ Representatives, in order to support the Organization’s activities, to verify the effectiveness of plans, and to assure the restoration of conformance as soon as possible.

6.2 Quality objectives and planning to achieve them

6.2.1
No FCA Customer-Specific Requirement for this section.

6.2.2
No FCA Customer-Specific Requirement for this section.

6.2.2.1 Quality objectives and planning to achieve them – supplemental
No FCA Customer-Specific Requirement for this section.

6.3 Planning of changes
No FCA Customer-Specific Requirement for this section.

7 Support

7.1 Resources
No FCA Customer-Specific Requirement for this section.

7.1.1 General
No FCA Customer-Specific Requirement for this section.

7.1.2 People
No FCA Customer-Specific Requirement for this section.

7.1.3 Infrastructure
No FCA Customer-Specific Requirement for this section.

7.1.3.1 Plant, facility, and equipment planning
See 3.2 – table in Section B.

7.1.4 Environment for the operation of processes
Organization, on its own liability, must provide evidence – when applicable – of Fire prevention Certificate, issued by the competent authority.

Only for FCA LATAM, Organization must provide a Certificate of Operational License issued by governmental body, when applicable.

7.1.4.1 Environment for the operation of processes – supplemental
No FCA Customer-Specific Requirement for this section.

7.1.5 Monitoring and measuring resources
No FCA Customer-Specific Requirement for this section.

7.1.5.1 General
No FCA Customer-Specific Requirement for this section.

7.1.5.1.1 Measurement system analysis
No FCA Customer-Specific Requirement for this section.

7.1.5.2 Measurement traceability
No FCA Customer-Specific Requirement for this section.

7.1.5.2.1 Calibration/verification records
No FCA Customer-Specific Requirement for this section.

7.1.5.3 Laboratory requirements
No FCA Customer-Specific Requirement for this section.

7.1.5.3.1 Internal laboratory
No FCA Customer-Specific Requirement for this section.

7.1.5.3.2 External laboratory
No FCA Customer-Specific Requirement for this section.

7.1.6 Organizational knowledge
No FCA Customer-Specific Requirement for this section.

7.2 Competence
No FCA Customer-Specific Requirement for this section.

7.2.1 Competence – supplemental
No FCA Customer-Specific Requirement for this section.

7.2.2 Competence – On the job training
Procedures shall be used in order to avoid that either contractors or agency personnel are assigned to quality critical jobs without specific training with proof of efficacy.

Each location shall have a sufficient number of trained individuals such that computer applications necessary for direct support of FCA manufacturing can be accessed during scheduled FCA operating times, and other applications can be regularly accessed during normal business hours. The specific computer applications required will vary with the scope of an Organization’s site operations.

7.2.3 Internal auditor competency
No FCA Customer-Specific Requirement for this section.

7.2.4 Second-party auditor competency
No FCA Customer-Specific Requirement for this section.

7.3 Awareness
No FCA Customer-Specific Requirement for this section.

7.3.1 Awareness – supplemental
No FCA Customer-Specific Requirement for this section.

7.3.2 Employee motivation and empowerment
No FCA Customer-Specific Requirement for this section.

7.4 Communication
Forever Requirements
The Organization shall comply with the Forever Requirements activities described in procedure SQ.00012 See 3.2 – table in Section B.

7.5 Documented information
No FCA Customer-Specific Requirement for this section.

7.5.1 General
No FCA Customer-Specific Requirement for this section.
7.5.1.1 Quality management system documentation
*No FCA Customer-Specific Requirement for this section.*

7.5.2 Creating and updating
*No FCA Customer-Specific Requirement for this section.*

7.5.3 Control of documented Information

7.5.3.1
*No FCA Customer-Specific Requirement for this section.*

7.5.3.2
*No FCA Customer-Specific Requirement for this section.*

7.5.3.2.1 Record retention
Quality Control records (e.g. control charts, inspection and test results) shall be retained for two calendar years. Organization shall draw up a specific documentation related to qualification, and/or homologation, and/or environmental, and to production processes from which it must be evident, moreover, how, by whom and with which results the involved characteristics have been put on trial and approved. This documentation shall be stored by the Organization for at least 15 years. Organization shall ensure that checks and inspections can be performed by competent authorities. See 3.2 – table in Section B.

7.5.3.2.2 Engineering specifications
*No FCA Customer-Specific Requirement for this section.*

8 Operation

8.1 Operational planning and control
See 3.2 – table in Section B.

8.1.1 Operational planning and control – supplemental
See 3.2 – table in Section B.

8.1.2 Confidentiality
See 3.2 – table in Section B.

8.2 Determination of requirements for products and services
*No FCA Customer-Specific Requirement for this section.*

8.2.1 Customer communication
*No FCA Customer-Specific Requirement for this section.*

8.2.1.1 Customer communication – supplemental
Any kind of document exchanged with the customer should be written in the native language of the customer’s interface. If this is difficult or even impossible, in any case English language shall be used.

8.2.2 Determination of requirements related to products and services
The AQR (Additional Quality Requirements) is a technical document developed by FCA to determine what additional quality requirements the product and the process the Organization must meet for manufacturing /
delivery. This shall be submitted by the Organization at the "Offer Review stage", in the system: GST - Global Sourcing Tool, to verify compliance with FCA requirements, including all applicable AQRs, available from BeStandard and in accordance to the proper Material Group.

See also 3.2 – table in Section B

8.2.2.1 Determining the requirements for products and services

No FCA Customer-Specific Requirement for this section.

8.2.3 Review of requirements related to the products and services

8.2.3.1

No FCA Customer-Specific Requirement for this section.

8.2.3.1.1 Review of the requirements for products and services – supplemental

See 3.2 – table in Section B.

8.2.3.1.2 Customer-designated special characteristics

See 3.2 – table in Section B.

8.2.3.1.3 Organization manufacturing feasibility

No FCA Customer-Specific Requirement for this section.

8.2.3.2

No FCA Customer-Specific Requirement for this section.

8.2.4 Changes to requirements for products and services

No FCA Customer-Specific Requirement for this section.

8.3 Design and development of products and services

8.3.1 General

No FCA Customer-Specific Requirement for this section.

8.3.1.1 Design and development of products and services – supplemental

No FCA Customer-Specific Requirement for this section.

8.3.2 Design and development planning

See 3.2 – table in Section B.

8.3.2.1 Design and development planning – supplemental

See 3.2 – table in Section B.

8.3.2.2 Product design skills

No FCA Customer-Specific Requirement for this section.

8.3.2.3 Development of products with embedded software

See 3.2 – table in Section B.

When cybersecurity activities are distributed, both the customer and the supplier shall define a cybersecurity plan regarding their respective cybersecurity activities and interfaces in accordance with Clause 15 of ISO/SAE 21434.
When there is a risk of not conforming to the agreed cybersecurity planning, or a risk concerning cybersecurity, the other party shall be informed and both parties shall agree on a resolution. For more details, please refer to FGP.42 – Sect. 4.1.2 Software Cybersecurity Requirements.

8.3.3 Design and development Inputs
See 3.2 – table in Section B.

8.3.3.1 Product design input
No FCA Customer-Specific Requirement for this section.

8.3.3.2 Manufacturing process design input
No FCA Customer-Specific Requirement for this section.

8.3.3.3 Special characteristics
See 3.2 – table in Section B.

8.4 Design and Development Controls
No FCA Customer-Specific Requirement for this section.

8.4.1 Monitoring
No FCA Customer-Specific Requirement for this section.

8.4.2 Design and development validation
No FCA Customer-Specific Requirement for this section.

8.4.3 Prototype programme
Organization will provide all delivered prototype parts with Certification of Quality and Conformance of Prototypes (Ref. to 9.01103).
See also 3.2 – table in Section B.

8.4.4 Product approval process
The Organization shall use FCA EMEA/LATAM or similar methodologies (Ref. SQ.00010, 07740 or FPW.IFP059 – for powertrain) for product approval process of its suppliers. In case the Organization cannot afford this requirement, the product approval process adopted shall be validated by FCA’s Supplier Quality.

8.5 Design and development outputs
No FCA Customer-Specific Requirement for this section.

8.5.1 Design and development outputs – supplemental
No FCA Customer-Specific Requirement for this section.

8.5.2 Manufacturing process design output
No FCA Customer-Specific Requirement for this section.

8.6 Design and development changes
No FCA Customer-Specific Requirement for this section.

8.6.1 Design and development changes – supplemental
No FCA Customer-Specific Requirement for this section.

8.4 Control of externally provided product & services
No FCA Customer-Specific Requirement for this section.

8.4.1 General

8.4.1.1 General – supplemental

No FCA Customer-Specific Requirement for this section.

8.4.1.2 Supplier selection process

8.4.1.2 a) To assess its suppliers, the Organization shall conduct at least an on-site Audit (according to SQ.00010) and PDR – Production Demonstration Run (according to SQ.00008);

8.4.1.2 b) The Organization shall have a documented process and use appointed personnel to monitor and manage performance (according to SQ.00010, ref. 17.76 on PPAP Toolkit Matrix, Annex A).

8.4.1.3 Customer-directed sources (also known as “Directed–Buy”)

If the Organization has one or more Directed parts/suppliers:

- The Organization (Tier 1 supplier) is responsible for the Process Planning Review, Process Audit, and PDR activities up to and including Product Approval, working with FCA to resolve issues, unless specifically requested by the Customer also through formalization with RASI Chart.
- The Organization (Tier 1 supplier) is responsible for managing the on-going quality of the Tier 2 components following Product Approval and working with FCA to resolve issues.

If the Organization has one or more Consigned parts/suppliers, FCA is responsible for all quality activities up to and including Product Approval, as well as management of ongoing quality issues.

See also 3.2 – table in Section B.

Definitions:

ConsIGNED PartS
A purchased part or component released by FCA Engineering and supplied to a Tier 1 supplier by a FCA managed supplier. FCA has full commercial control of the part or component (FCA Purchasing issues the Purchase Order and Tool Purchase Order). FCA controls the inventory and retains quality responsibility for life of the part or component.

DirecTED PartS
A purchased part or component released by FCA Engineering and supplied to a Tier 1 supplier by a FCA selected supplier. FCA has partial commercial control of the part or component (FCA Purchasing negotiates the purchase price and issues the Tool Purchase Order). The Tier 1 supplier issues the part Purchase Order and controls the inventory. The Tier 1 supplier assumes quality responsibility for volume production and service use. No other parts are considered Directed, even if FCA requests the Tier 1 use a sub-Tier.

8.4.2 Type and extent of control

No FCA Customer-Specific Requirement for this section.
8.4.2.1 Type and extent of control – supplemental

*No FCA Customer-Specific Requirement for this section.*

8.4.2.2 Statutory and regulatory requirements (IMDS and Procurement Specific CS.9003)

The Organization shall upload to the International Material Data System (IMDS), [http://www.mdsystem.com](http://www.mdsystem.com), the data related to the chemical composition of its products. The Organization is even responsible for the data uploaded in IMDS related to the products of its own suppliers (according to SQ.00010, ref. 1.11 and 1.12 on PPAP Toolkit Matrix, Annex A).

8.4.2.3 Supplier quality management system development

Management of Supplier Quality Management System (QMS) Development

Supplier QMS development effectiveness shall be evaluated on the basis of evidence that the Organization has processes in place that include such elements as:

- Supplier QMS development strategy (8.4.2.5):
  - Criteria for designating “exempt” suppliers.
  - Criteria for granting waivers to select suppliers for compliance to specified elements of ISO 9001 or IATF 16949.

- Second-party audit administration (8.4.2.4.1):
  - Identification of second-party auditors.
  - Criteria for granting self-certification status to qualified suppliers.
  - A schedule for second-party audits.

- Organization-controlled record keeping (7.5.3.2.1).

- Progress monitoring.

**NOTE:**

Organizations requiring additional guidance on supplier’s QMS development should refer to CQI-19: Sub-tier Supplier Management Process Guideline.

**Minimum Automotive Quality Management System Requirements for Sub-Tier Suppliers:**

The Organization shall prioritize the QMS development program for non-exempt suppliers to introduce compliance to the Minimum Automotive Quality Management System Requirements for Sub-Tier Suppliers (MAQMSR), as the first step beyond certification to ISO 9001.

At a minimum, the Organization should require their non-exempt suppliers to demonstrate compliance to ISO 9001 and MAQMSR.

**Supplier Development Not Required of Suppliers Certified to IATF 16949**

Supplier QMS certification by an IATF-recognized Certification Body to IATF 16949 completely satisfies the requirements for quality management system development. Further QMS development by the Organization is not required while the supplier’s certification is valid.
If the supplier certification expires or is cancelled or withdrawn by their Certification Body, the Organization shall establish and implement a plan for second-party audits to ensure continued compliance to IATF 16949 until such time as the supplier is recertified.
Exemption shall not be granted as an alternative to recertification without approval from FCA Supplier Quality management.

8.4.2.3.1 Automotive product-related software or automotive products with embedded software

No FCA Customer-Specific Requirement for this section.

8.4.2.4 Supplier monitoring

As long as the SLP (Safe Launch Plan) is in force (SQ.00009 – See 3.1 – table in Section A; for the duration of SLP see paragraph 4.4.1 of SQ.00009), there must be in place an incoming inspection regarding all sub-components and raw materials according to supplier control plan to establish characteristics to be controlled.

8.4.2.4.1 Second-party audits

Supplier self-certification

The Organization shall have a documented process for identifying and qualifying suppliers for whom self-certification is an effective alternative to second-party audits for QMS development. Qualification criteria shall include a preliminary evaluation (audit) of the supplier’s QMS, an analysis of the supplier’s quality performance and an assessment of the incremental risk to Organization products.
Self-certification qualifications shall be documented and subject to periodic review. Such documents shall be managed as Organization-controlled records (7.5.3.2.1).

8.4.2.5 Supplier development

No FCA Customer-Specific Requirement for this section.

8.4.3 Information for external providers

In addition to the requirements listed in the ISO 9001:2015 [points a) through f)], the Organization shall communicate to its external suppliers also the evaluation criteria of production capacity of labor intensive processes as defined by FCA.

8.4.3.1 Information for external providers – supplemental

With respect to external providers to the Organization (i.e. “sub-tier suppliers”), the Organization shall:

• Cascade and communicate all FCA quality requirements (e.g., Quality Planning, Process Audit, PDR, Forever Requirements, etc.) throughout the Organization’s supply chain.

Apply the Requirements defined in 9.01102 (§.5.5.5 – 5.13) for any proposed process change throughout the supply chain.

8.5 Production and service provision

8.5.1 Control of production and service provision

No FCA Customer-Specific Requirement for this section.

8.5.1.1 Control plan
See 3.2 – table in Section B.

8.5.1.2 Standardised work – operator instructions and visual standards

No FCA Customer-Specific Requirement for this section.

8.5.1.3 Verification of job set-ups

No FCA Customer-Specific Requirement for this section.

8.5.1.4 Verification after shutdown

See 3.2 – table in Section B.

8.5.1.5 Total productive maintenance

No FCA Customer-Specific Requirement for this section.

8.5.1.6 Management of production tooling and manufacturing, test, inspection tooling and equipment

No FCA Customer-Specific Requirement for this section.

8.5.1.7 Production scheduling

No FCA Customer-Specific Requirement for this section.

8.5.2. Identification and traceability

See 3.2 – table in Section B.

8.5.2.1 Identification and traceability – supplemental

See 3.2 – table in Section B.

8.5.3 Property belonging to customers or external providers (Customer Owned Production Tooling)

According to SQ.00010, ref. 17.8 on PPAP Toolkit Matrix, Annex A.

All FCA-owned tooling shall be included in the Organization maintenance plan.

**Only for FCA LATAM**: all Organizations shall use the Characteristics for development, modification and conservation of tooling. In this case, the Organizations shall request the procedure to Tooling Management Team.

8.5.4 Preservation

No FCA Customer-Specific Requirement for this section.

8.5.4.1 Preservation – supplemental

No FCA Customer-Specific Requirement for this section.

8.5.5 Post-delivery activities

No FCA Customer-Specific Requirement for this section.

8.5.5.1 Feedback of information from service

See 3.2 – table in Section B.

8.5.5.2 Service agreement with customer

No FCA Customer-Specific Requirement for this section.

8.5.6. Control of changes
Only for FCA LATAM: Exceptions (derogation) shall be requested and forwarded to the SQE, supported by documentation required for technical analysis, as well as details to suit the requirement (Action Plan, Deadlines and Responsible).

Exceptions, when granted, must meet the following criteria:

- Average analysis time of 15 working days, after receipt and validation of the SQE supervision.
- Maximum length is up to (02) two years.

8.5.6.1 Control of changes – supplemental
See Table 3.2 – Section B

8.5.6.1.1 Temporary change of process controls
*No FCA Customer-Specific Requirement for this section.*

8.6 Release of products and services
*No FCA Customer-Specific Requirement for this section.*

8.6.1 Release of products and services – supplemental
*No FCA Customer-Specific Requirement for this section.*

8.6.2 Layout inspection and functional testing
Supplier shall plan dimensional inspections and functional tests even if not expressly required by FCA; this plan requires a complete Self-Qualification, dimensional and material controls, once per year (unless otherwise specified by the FCA in the SPV (Supplier Product Validation Form)); Records shall be available for Customer review and results must be submitted to FCA’s Engineering and Supplier Quality for revision.
See also 3.2 – table in Section B.

8.6.3 Appearance items
*No FCA Customer-Specific Requirement for this section.*

8.6.4 Verification and acceptance of conformity of externally provided products and services
*No FCA Customer-Specific Requirement for this section.*

8.6.5 Statutory and regulatory conformity
*No FCA Customer-Specific Requirement for this section.*

8.6.6 Acceptance criteria
See 3.2 – table in Section B.

8.7 Control of nonconforming process outputs, products and services

8.7.1
No FCA Customer-Specific Requirement for this section.

8.7.1.1 Customer authorization for concession
*No FCA Customer-Specific Requirement for this section.*

8.7.1.2 Control of nonconforming product – customer-specified process
No FCA Customer-Specific Requirement for this section.

8.7.1.3 Control of suspect product
No FCA Customer-Specific Requirement for this section.

8.7.1.4 Control of reworked product
No FCA Customer-Specific Requirement for this section.

8.7.1.5 Control of repaired product
No FCA Customer-Specific Requirement for this section.

8.7.1.6 Customer notification
No FCA Customer-Specific Requirement for this section.

8.7.1.7 Nonconforming product disposition
No FCA Customer-Specific Requirement for this section.

8.7.2
No FCA Customer-Specific Requirement for this section.

9 Performance evaluation

9.1 Monitoring, measurement, analysis and evaluation

9.1.1 General
No FCA Customer-Specific Requirement for this section.

9.1.1.1 Monitoring and measurement of manufacturing processes
No FCA Customer-Specific Requirement for this section.

9.1.1.2 Identification of statistical tools
No FCA Customer-Specific Requirement for this section.

9.1.1.3 Application of statistical concepts
No FCA Customer-Specific Requirement for this section.

9.1.2 Customer Satisfaction

Incoming Material Quality (IMQ)
FCA Purchasing and Supplier Quality uses Incoming Material Quality (IMQ) as KPI to evaluate Customer satisfaction with its external production and service suppliers. IMQ stores, analyzes and reports Organization performance data collected from SQP System and other sources within FCA. The IMQ report used for evaluation of Organization’s site performance at a commodity – material group level is the Monthly Supplier Scorecard ("scorecard").
The scorecard reports ratings in two categories:

- Quality;
- Delivery.

9.1.2.1 Customer satisfaction – supplemental

OEM Performance Complaint
FCA may file an OEM performance complaint when confronted with a specific Organization responsible quality performance issue, where a root cause may be a nonconformance in the Organization’s Quality Management System.

FCA shall initiate an OEM performance complaint by sending the appropriate Oversight office and Certification Body a notification letter that will:

- Identify the Organization’s site;
- Summarize substance of the complaint;
- Document the affected element(s) of IATF 16949;
- Request a copy of the Organization’s site last audit report.

**NOTE:**
As FCA is an IATF member, a request for client audit reports is permitted under Section 3.1.e of the Rules.

- Request the Oversight office witness the Special Audit conducted to verify implementation of corrective action.

A copy of the notification letter will be sent to the Organization.

Upon receipt of the OEM performance complaint notification letter, the Certification Body shall investigate the complaint in accordance with Section 8.0 of the Rules. At the conclusion of their investigation, the Certification Body shall advise FCA by replying to the sender of the notification, about their findings and any actions taken. An OEM performance complaint may be filed in conjunction with, or independently of, a Top Problem Supplier Location (TPSL) action.

The Certification Body findings, from an OEM complaint investigation report, could be used by FCA to start an escalation process in order to solve the issues or to place an Organization’s site in TPSL or New Business Hold (NBH).

**Top Problem Supplier Location Reporting**

Upon periodic review of IMQ quality measures and other key performance indicators, FCA may notify specific Organization’s sites that they have been identified as a Top Problem Supplier Location. The TPSL designation signals FCA dissatisfaction with the Organization’s site quality performance, and begins a process to develop and implement a performance improvement plan.

FCA shall notify the Certification Body of the Organization’s site involvement in the TPSL process by sending the Certification Body a copy of the notification letter and follow-up communications (as required) that will:

- Identify the Organization’s site;
- Summarize the process;
- Document specific areas of concern, with supporting data;
- Request a copy of the Organization’s site last audit.
NOTE:
As FCA is an IATF member, a request for client audit reports is permitted under Section 3.1.e of the Rules. Certification Body notification of TPSL activity is for information only and does not constitute an OEM performance complaint as described in Section 8.1 of the Rules. However, FCA reserves the right to file about the performance complaint at any point within the bounds of the TPSL process. FCA shall notify the Certification Body when the Organization’s site has achieved the agreed-upon exit criteria and is removed from the TSPL process.

Quality New Business Hold
Upon periodic review of IMQ quality measures and other key performance indicators, FCA may notify an Organization that they have been placed in New Business Hold (NBH) status. This indicates that the Organization’s site quality performance is persistently below expectations and corrective action is required. NOTE: While in NBH, the Organization will be ineligible to bid on new FCA business supplied from the affected Organization’s site(s) without senior Purchasing management intervention.

A notification letter is sent to the Organization, outlining the substance of the complaint and identifying the exit criteria the Organization must achieve to be removed from NBH status. A separate notification is sent to the Organization’s Certification Body and the Oversight Office via electronic mail. This letter will:

• Identify the Organization;
• Describe the substance of the complaint;
• Provide evidence supporting the complaint (the Organization notification letter and additional data as required);
• Identify the FCA Supplier Quality representative for the complaint.

The Certification Body shall:

• Issue a Major nonconformance against the Organization and suspend the Organization’s IATF 16949 certificate in accordance with Section 8.0 of the Rules;
• Provide FCA with copies of the Organization’s last recertification audit and all subsequent surveillance audits.

NOTE: 
As FCA is an IATF member; a request for client audit reports is permitted under Section 3.1.e of the Rules.
• Follow the process outlined in Section 8.0 of the Rules to manage the nonconformance and determine whether the Organization’s certificate will be restored or withdrawn.
If the Certification Body reinstates the Organization’s certificate, the Organization will remain in NBH status beyond the reinstatement date while FCA monitors IMQ quality measures and other key performance indicators.

If the effectiveness of the implemented corrective actions cannot be verified, FCA shall refer the issue to the Organization’s Certification Body and their Oversight office for further investigation. The Organization’s site shall remain in NBH status.

When the exit criteria established for the Organization have been met, FCA shall:

- Remove the New Business Hold status, lifting the associated commercial and quality sanctions. (Sanctions imposed by other FCA processes may remain in place).
- Notify the affected Organization’s site(s), the Certification Body and the Oversight Office.

If the Certification Body withdraws the certificate upon completion of the process in accordance with Section 8.0 of the Rules, FCA Purchasing and Supplier Quality management will develop a joint plan for the Organization that either restricts further commercial activity or works toward improving processes and performance to a level that supports organization efforts to recertify.

If an Organization’s site is seeking certification to IATF 16949, but is placed on NBH status before the stage 2 audit is conducted, the Certification Body shall not conduct a stage 2 audit until the NBH status is lifted or FCA Supplier Quality management notifies the Organization and the Certification Body in writing that the stage 2 audit may proceed.

If an Organization’s site is placed on NBH status after a stage 2, transfer or recertification audit, but before the certificate is issued, the Certification Body:

- Shall immediately suspend the existing certificate, if applicable.
- Shall issue the new certificate in accordance with the Rules.
- Shall then immediately place the new certificate in suspension in accordance with the Rules. If applicable, the suspension of the previous certificate shall be removed.

See also 3.2 – table in Section B.

9.1.3 Analysis and evaluation
The Organization’s Board shall analyze the Customer Satisfaction indicators monthly;
The analysis shall at least include the following:

i. Performance indicators available from SQP system (e.g. IMQ, PIQ, PQ, CSL, …)
ii. Customer validated Action Plan monitoring, due to outcome of PPAP and PDR.
iii. Poor quality cost monitoring (e.g. scraps, reworks, sorts, CSL2 and CSL3 due to internal failures, warranty, penalties, and service and/or recall campaigns due to external failures).

Output of management reviews shall include detailed decisions and actions related to problems pointed out by FCA.

9.1.3.1 Prioritization
*No FCA Customer-Specific Requirement for this section.*

9.2 Internal audit

*No FCA Customer-Specific Requirement for this section.*

9.2.1

*No FCA Customer-Specific Requirement for this section.*

9.2.2

*No FCA Customer-Specific Requirement for this section.*

9.2.2.1 Internal audit programme

*No FCA Customer-Specific Requirement for this section.*

9.2.2.2 Quality management system audit

*No FCA Customer-Specific Requirement for this section.*

9.2.2.3 Manufacturing process audit

**Layered Process Audits**

Organizations supplying production parts or components to FCA shall conduct Layered Process Audits (LPA) on all elements of manufacturing and assembly lines that produce production parts or components for FCA. These shall include both Process Control Audits (PCA) and Error Proofing Verification (EPV) audits. Organizations shall provide evidence of compliance to the following requirements:

- Audit process shall involve multiple levels of site management, from line supervisor up to the highest level of senior management normally present at the Organization’s site.
- A member of site senior management shall conduct process control audits at least once per week. All members of site senior management shall conduct process control audits on a regular basis.
- Delegation of this activity will not be accepted with the exception of extenuating circumstances.
  
  **NOTE:** Frequent travel is an example of an extenuating circumstance. Site management personnel whose responsibilities include frequent travel may be excused from scheduled participation in layered process audits, but should participate whenever possible.
- The Organization shall have a documented audit structure with auditor level and frequency of inspection.
- PCAs shall be conducted at least once per shift for build techniques and craftsmanship related processes.
• EPV audits shall be conducted at least once per shift, preferably at the start of shift. Compliance charts shall be completed once per quarter and maintained for the life of the program. The following metrics shall be included:
  - Audit completion by all auditing layers.
  - By-item percentage conformance by area.
• Reaction plans shall be in place to immediately resolve all non-conformances.

The Organization shall show evidence of immediate corrective action, containment (as required), and root cause analysis (as required).

A separate communication procedure is required to address recurring non-conformances. Specific areas of focus shall include the following:

• Resolution of non-conformances.
• Escalation of issue for management review.
• Lessons learned.

Layered process audits are not required for specific materials, parts or assemblies produced on such an infrequent or irregular basis that it would prohibit establishing a regular, weekly audit schedule.

• Such infrequently or irregularly produced materials, parts or assemblies shall be subject, at a minimum, to a process audit at start-up and shutdown of each production run.
• Organizations shall evaluate and document the applicability of this exception for each material, part or assembly under consideration based upon the production schedule for all Customers.
• The evaluation document shall be maintained as an Organization-controlled record (7.5.3.2.1); reviewed annually and updated as required.


The program shall be administered under the guidance of a competent manufacturing process auditor as defined in IATF 16949 Sanctioned Interpretation no.4 for Section 7.2.3.

Special Process Assessments

Organizations shall evaluate the effectiveness of each of the applicable special processes listed below with the associated AIAG manual:

• Coating – CQI-12 Special Process: Coating System Assessment.
CUSTOMER-SPECIFIC REQUIREMENTS FOR IATF 16949

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Pursuant to IATF 16949 clauses 8.4.1.3 and 8.4.3.1, together with their associated FCA Customer Specific Requirements, this requirement shall also apply to suppliers to the Organization who employ the above-listed special processes.

Organizations shall evaluate their manufacturing processes, and the manufacturing processes of their suppliers, to establish and document the scope of applicability of this requirement. This document is an Organization-controlled record (7.5.3.2.1). Evaluation shall be by self-assessment. The self-assessment shall be conducted annually, but may be repeated as needed. The self-assessment may be conducted as part of the Organization's internal quality audit or conducted separately.

Assessment by a competent second party auditor (7.2.4) will satisfy the self-assessment requirement for suppliers to the Organization.

See also 3.2 – table in Section B.

9.2.2.4 Product audit
Organization shall conduct an adequate product audit on a sample of finished parts previously accepted/approved lots that are ready to be shipped, inspecting them per the Control Plan and safe-launch activities (if any in place).

All the Product codes/Part Numbers belonging to FCA shall be taken in account; the Organization shall establish an audit schedule in order to cover all the codes/product families within a period of a calendar year. Regardless of used sampling method (e.g. statistical random sampling), only one non-conformity detected in the sample must result in batch hold and in consequence 100% re-control / rework / scrapping.

Non-conformances found while performing the audit shall have root cause analyses performed, and corrective actions approved and implemented prior to next product audit session.

9.3 Management Review
9.3.1 General

No FCA Customer-Specific Requirement for this section.
9.3.1.1 Management review – supplemental
The frequency of critical analysis of the supplier performance shall be carried out on a monthly basis taking into account at least the entries specified in 9.3.2 and 9.3.2.1.

9.3.2 Management Review inputs
No FCA Customer-Specific Requirement for this section.

9.3.2.1 Management review inputs – supplemental
• Results of Qualitative Performance made available monthly in the SQP system;
• Result of application of the Safety Characteristics Management (including audits);
• Result of tickets of non-conformities opened in the SQP system, according to norm 08018 (i.e. number and severity of tickets, mean of days used to close them, etc.);
• Special notifications to the certification body;
• Status of the product approval process in relation to the deadlines established by FCA;
• Where applicable, WCM (World Class Manufacturing) development status as a strategy established by FCA.

Note: World Class Manufacturing, an innovation program based on Continuous Improvement, which provides the elimination of all types of waste and loss of production through the involvement of all levels and all departments. The WCM model is based on 10 interlinking technical pillars (manufacturing process-related) and managerial pillars (Safety, Cost Deployment, Focused Improvement, Autonomous Maintenance, Professional maintenance, Quality Control, Logistic & Customer Service, Early Equipment Management, People Development, Environment). A seven-step methodology developed for each pillar is used to implement accepted solutions. External WCM auditors certify the results of continuous improvement of all parameters and ongoing involvement of all employees, regardless of their position in the organizational structure.

9.3.3 Management Review outputs
No FCA Customer-Specific Requirement for this section.

9.3.3.1 Management review outputs – supplemental
Output from Customer-Specific Requirements to the following sections shall provide management review input:

• Design and development planning – Supplemental (8.3.2.1).
• Supplier quality management system development (8.4.2.3).
• Customer satisfaction – Supplemental (9.1.2.1), except as noted below.
• Quality management system audit (9.2.2.2).
• Manufacturing process audit (9.2.2.3).

Output from Automotive Warranty Management (10.2.5) shall be included in the management review of actual and potential field-failures and their impact upon quality, safety or the environment.

10 Improvement
10.1 General
No FCA Customer-Specific Requirement for this section.
10.2 Nonconformity and corrective action

No FCA Customer-Specific Requirement for this section.

10.2.1

No FCA Customer-Specific Requirement for this section.

10.2.2

No FCA Customer-Specific Requirement for this section.

10.2.3 Problem solving

See 3.2 – table in Section B.

10.2.4 Error-proofing

No FCA Customer-Specific Requirement for this section.

10.2.5 Warranty management systems

Automotive Warranty Management (AWM)

Organizations providing production and non-exempt service parts and components to FCA shall support improvement in Customer satisfaction through pursuit and achievement of warranty reduction targets established by FCA, where applicable.

Organizations shall use the latest available edition of CQI-14: Automotive Warranty Management to integrate warranty into their quality management system.

Evaluation shall be by self-assessment. The self-assessment shall be conducted annually, but may be repeated as needed. The self-assessment may be conducted as part of the Organization’s internal quality audit or conducted separately. The self-assessment shall be conducted using the self-assessment spreadsheet tool from CQI-14. The completed spreadsheet shall serve as a record of the self-assessment.

Implementation of Automotive Warranty Management shall proceed in three stages:

1. Organization identifies and implements necessary changes to quality management system processes, trains responsible personnel and conducts initial, “baseline” self-assessment.

2. Organization establishes internal performance goals, develops prioritized corrective action plan to achieve these goals and prepares an assessment schedule.

3. Organization monitors performance, continues with self-assessments and updates corrective action plan as required to meet FCA requirements and internal improvement goals or maintain goal-level performance.
Implementation timing for Organizations (either new suppliers or current suppliers to FCA) is summarized in the following table:

<table>
<thead>
<tr>
<th>Organization’s relationship to FCA</th>
<th>Existing Vehicle Program</th>
<th>New Vehicle Program</th>
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<tbody>
<tr>
<td><strong>New Supplier</strong></td>
<td>Complete implementation through Stage 2 within six months of award of business. Implementation through Stage 3 to follow within one year of start of production.</td>
<td>Complete implementation through Stage 2 before Commercial Launch. Implementation through Stage 3 to follow within six months of Commercial Launch.</td>
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<tr>
<td><strong>Current Supplier</strong></td>
<td>Full implementation through Stage 3 required.</td>
<td>Follow timing for “New Supplier/New Vehicle Program” (above) for new parts or components.</td>
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</table>

**AWM Exceptions**

The following temporary exception apply to Organizations that would otherwise be required to implement AWM:

Emergency Assumption of Business – Organizations who assume production of parts or components at FCA’s request under emergency conditions are exempt from AWM requirements for six months for these parts or components. The “New Supplier/Existing Program” requirements (above) shall apply thereafter.

**AWM Exemptions**

Organizations that have been identified by FCA Group Purchasing and Supplier Quality management as exempt from IATF 16949 certification are also exempt from FCA AWM requirements. Implementation is not required of Organizations producing parts or components in commodity groups with historically-low warranty levels.

**10.2.6 Customer complaints and field failure test analysis**

**Returned Parts Analysis**

Organizations that provide production or non-exempt service parts or components shall participate in the review, testing and analysis of returned components and shall include analysis of the interaction of embedded software, if applicable.

**Technical Support**

Organizations that provide production and non-exempt service parts and components shall provide all necessary support to FCA in the investigation and resolution of supplier-associated warranty issues. The analysis and support above mentioned can be carried on through Tutorship and Field Management programs.

**Only for FCA LATAM**: the supplier must analyze the returned parts of the field according to the requirements of the portal SCP - Parts Control System, site: [http://scpctag.fiat.com.br](http://scpctag.fiat.com.br). The ECA report (Effect, Cause and
Action) shall be used, containing the corrective actions implemented to eliminate each failure, as well as the management of their respective clean point.

See also 3.2 – table in Section B.

10.3 Continual improvement

No FCA Customer-Specific Requirement for this section.

10.3.1 Continual improvement – supplemental

No FCA Customer-Specific Requirement for this section.
5. **Change History**

*Changes without a specified Effective Date are effective upon Publication Date*

<table>
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<tr>
<th>Publication Date</th>
<th>Effective Date</th>
<th>Section(s)</th>
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<tr>
<td>April 13th, 2017</td>
<td>New release.</td>
<td></td>
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<tr>
<td>March 1st, 2018</td>
<td>March 1st, 2018</td>
<td>All</td>
<td>General corrections and amendments</td>
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<td>Changed 8.4.1.3 Customer-directed sources (also known as “Directed–Buy”)</td>
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<td>Added definitions of Directed Parts and Consigned Parts</td>
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<td>November 19th, 2018</td>
<td>January 1st, 2019</td>
<td>All</td>
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